

Engaging Your Physicians in Value Analysis

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Disclosures

• The presenters have no real or perceived conflicts of interest related to this presentation.

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Learning Objectives

At the end of this session, participants should be able to:

- 1. Explain the importance of a triad leadership approach to successful value analysis initiatives.
- 2. Describe potential barriers to physician engagement and how to address them.
- 3. Identify various physician engagement strategies to incorporate into their value analysis process.







Franciscan Alliance

Erik Mikaitis, M.D., MBA FACP, CPE CMO, Vice President of Medical Affairs Franciscan Alliance/Franciscan Health Crown Point





Franciscan Health System

- 145-year faith-based healthcare ministry
- 12 hospitals across Indiana and Illinois
- Multi Specialty Physician Network
- Program of All-Inclusive Care for the Elderly (PACE)
- Post-Acute Program (Home health, hospice, partner skilled nursing facilities)





Franciscan Value Analysis



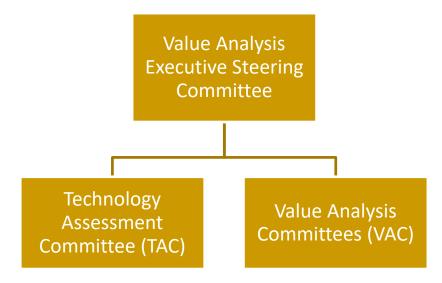
- Adapted clinically integrated supply chain model
- Established value analysis governance group
- Transitioned away from fragmented systems to comprehensive cloudbased enterprise resource planning (ERP)
- Developed SME/physician partnerships
- Physician partners engaged with HealthTrust Physician Advisor Program
- Leveraging physician SMEs with contract announcements

Value Analysis Structure



Executive Steering Committee ~ Technology Assessment Committee

- Acute
- Non-Acute
- Perioperative Services
- Interventional Services Cardiovascular/Radiology



HCA Healthcare — Value Analysis Process



Sebastian Strom, M.D., MBA, Division Chief Medical Officer HCA Healthcare's West Florida Division









How does a triad leadership model support successful value analysis initiatives?

- a. Better alignment of goals and vision across clinicians,
 administration, and the Value Analysis Team.
- Improved accountability for initiatives across multiple stakeholders and disciplines.
- c. Sustained and meaningful improvements in value analysis initiatives.
- d. All of the above.



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Audience Assessment Question: #2 of 3

Which of the following is a barrier to physician engagement?

- a. Sharing peer-reviewed publications that support the change.
- b. Providing clear and consistent communication.
- c. Scheduling meetings that conflict with existing demands on physician time.
- d. Aligning with the priorities of participating physicians.



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Which of the following physician engagement strategies could be incorporated into the value analysis process?

- a. Approaching physicians for feedback early in the value analysis process.
- b. Including physicians on the Value Analysis Team so they are involved with decision-making.
- c. Creating a strategic partnership to achieve optimal patient care.
- d. All of the above



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